

# Coaching, Counseling & Mentoring

LENGTH: 1 day

**PURPOSE:** This workshop explores the core skills and attitudes needed by managers in providing support for growth and performance.

It defines the requirements of a person-centered approach to building a learning team, and allows you to practice the skills a successful Coach, Counselor and Mentor needs.

- Explore motivations and barriers and broaden your awareness of performance-improving techniques.
- Practice the core skills of coaching, counseling and mentoring.
- Find the root cause of problems and identify the desired outcome.
- Practice expressing your opinions effectively and develop a Mentoring action plan.
- Learn about the core skills of: rapport, questioning and listening.
- Build your knowledge of learning styles and how to make your performance more effective as a result.

**Benefits:** After this workshop you will be able to:

- Coach colleagues with greater confidence and purpose.
- Use basic counseling techniques to help colleagues work through emotional-related problems that are affecting their work.
- Understand the role of a mentor, and develop your own potential for effective mentoring

## Learning Objectives: You can expect to:

- Broaden awareness of performance improving techniques
- Practice the core skills of coaching and counseling, and get feedback on your own performance
- Understand the role of a mentor and identify the skills and knowledge required.

# **Course Outline**

# INTRODUCTION

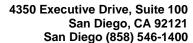
Coaching, Counseling and Mentoring: similarities and differences

#### **DEFINITIONS AND LEARNING**

Coaching Counseling Mentoring Selecting the right skill for the situation How we learn

# **COACHING**

Using a coaching model
Understanding the pitfalls of coaching
Developing probing questions
Active listening
Motivation and Barriers





Giving positive and critical feedback Coaching in challenging situations

# **COUNSELING**

Finding the root cause of the problem Their problem, their solution? Information versus Advice Empathy

Identifying the desired outcome

# **MENTORING**

Checklist for mentoring skills Mentoring tools Identifying steps for mentoring Mentoring Issues Mentoring contracts